| Reg. No.: | •• |
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| Name: | •• |





University of Kerala

First Semester Degree Examination, November 2024 Four Year Under Graduate Programme Discipline Specific Core Course

Commerce

UK1DSCCOM101 - MANAGEMENT CONCEPTS & PRACTICES

Academic Level: 100-199

Time: 2 Hours Max.Marks: 56

Part A.

Answer All Questions, Objective Type. 1 Mark Each.

(Cognitive Level: Remember/Understand) 6 Marks. Time: 5 Minutes

| Qn. | Question (Cognitive Level: Remember/Understand) 6 Marks. Time: 5 | Cognitive | Course |
|-----|--|------------|---------|
| No. | | Level | Outcome |
| 1 | Identify the meaning of 'span of control' in management. A) The number of subordinates a manager can effectively oversee B) The period for which a manager holds a position C) The level of decision-making authority in an organisation D) The range of tasks performed by a manager | Remember | CO-2 |
| 2 | Which of the following is an example of 'decentralised decision-making'? A) Decisions made by top management only B) Employees at lower levels making key decisions C) Decisions made through external consultants D) Strict control by top management over all decisions | Understand | CO-2 |
| 3 | Among the following, identify the primary focus of 'controlling' A) Developing long-term organisational goals B) Implementing decisions made by top management C) Monitoring performance and taking corrective actions D) Setting up organisational structures for better workflow | Remember | CO-2 |
| 4 | Name the management approach that focuses on setting goals agreed upon by both managers and employees to improve performance. A) Management by Objectives B) Management by Exception C) Organisational Performance D) Quality Circle | Understand | CO-3 |
| 5 | Infer the meaning of the concept of 'organisational structure' A) The physical layout of a workplace B) The framework defining authority, responsibilities, and communication in an organisation C) The development of employee training programs D) The strategy for managing external stakeholders | Understand | CO-2 |
| 6 | Choose the statement that describes the concept of 'functional management' A) A focus on creating new products B) Managing specific departments like finance, marketing, and HR C) Leading a project-based organisation D) Managing customer relationships effectively | Understand | CO-2 |

Part B.
Answer All Questions, Two-Three sentences. 2 Marks Each.
(Cognitive Level: Understand/Apply) 10 Marks. Time: 20 Minutes

| Qn. No. | Question | 0 | Course Outcome |
|------------|---|------------|-------------------|
| 7 | List the functions of team management. | Understand | CO-4 |
| 8 | Exhibit the factors influencing organisational efficiency. | Apply | CO-3 |
| 9 | Explain the significance of staffing as a function of management. | Understand | CO-2 |
| 10 | How do emotional intelligence and managerial competencies influence effective leadership? | Apply | CO-3 |
| 11 | Compare the concepts of Centralisation and Decentralisation. | Understand | CO-2 |

Part C.

Answer all 4 questions, choosing among options within each question. Short Answer. 4 Marks Each. (Cognitive Level: Understand/Analyse) 16 Marks. Time: 35 Minutes

| Qn.N | Questions | Cognitive | Course |
|------|--|------------|---------|
| 0. | | Level | Outcome |
| 12 | A) Describe the steps involved in Planning process OR B) Explain different types of plans which can be applied in organisations. | Understand | CO2 |
| 13 | A) Examine the different leadership styles and examine which is more appropriate. OR B) Differentiate the functions of a Manager and a Leader. | Analyze | CO3 |
| 14 | A) Analyse how MBE can be used as a strategy in organizations. OR B) Examine the importance of MBO inorganization's planning | Analyze | CO-3 |
| 15 | A) Explain the principles of F.W. Taylor's Scientific Management OR B) List out Henry Fayol's Principles of Management and find the main limitations. | Understand | CO-1 |

Part D.

Answer all 4 questions, choosing among options within each question. Long Answer. 6 Marks Each. (Cognitive Level: Understand/Analyse) 24 Marks. Time: 60 Minutes

| Qn. | Question | Cognitive | Course |
|-----|--|------------|---------|
| No. | | Level | Outcome |
| 16 | A) Explain the importance of Quality circles in Organizations OR B) What is team building? Explain its purposes | Understand | CO 4 |
| 17 | A) Explain the various types of manpower planning in an organization OR B) Briefly explain directing as a function of management | Understand | CO-2 |
| 18 | A) Analyse and write valuable points on a strategic proposal for implementing Management by Objectives (MBO) in a mid-sized organization. OR Examine the role of leaders in shaping organizational efficiency. | Analyse | CO-3 |
| 19 | A) Scrutinize how a leader's style influences team performance. OR B)Compare different leadership styles and analyse their implications on business outcomes. | Analyse | CO-3 |